

# Mattia Caldarulo

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## Education

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### Arizona State University, School of Public Affairs

Ph.D. in Public Administration and Policy, GPA: 4.00

Phoenix, USA

Aug. 2019 – Exp. 2023

Dissertation: “Opening the black box: Exploring risk perceptions heterogeneity in public sector organizations”

Committee: Eric W. Welch (Chair – ASU), Mary K. Feeney (ASU), Justin M. Stritch (ASU), Gordon Kinglsey (Georgia Institute of Technology)

### Fudan School of Management- Bocconi University Double degree

MSc in International Management, Double Degree Program with Fudan School of Management

Shanghai, PRC – Milan, Italy

Sep. 2015 – Jul. 2017

Thesis: “Development of a framework for rating international middleweight European cities' competitiveness from their citizens' perspectives”  
Grade: 110 cum laude/110

### Bocconi University

Bachelor of Science in Business Administration and Management

Milan, Italy

Sep. 2012 – Jul. 2015

Thesis: *Concentric diversification and external growth: the case BV TECH*

## Other research & teaching training

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### University of Michigan

International Consortium for Political Science Research (ICPSR).  
*Categorical Data Analysis*.

Ann Arbor, USA

Jul. 2022 – Aug. 2022

### Rotterdam School of Management

University undergraduate exchange program, “Erasmus +”

Rotterdam, The Netherlands

Sep. 2014 – Dec. 2014

### London School of Economics

*Marketing Management* Summer School at LSE

London, UK

Jul. 2014

## Research Interests

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Public Management, Risk management and risk perceptions in public agencies, Cyber-security and technology in government, Decision-making processes of public sector organizations, Government data sharing, Science and technology policy

## Publications

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### Peer-Reviewed Articles

1. **Caldarulo, M.**, Welch, E. W. (2023). Public agencies' risk perception: The role of contracting and scientific and professional information. *Public Management Review*. <https://doi.org/10.1080/14719037.2023.2191629>
2. **Caldarulo, M.**, Mossberger, K., & Howell, A. (2022). Community-Wide Broadband Adoption and Student Academic Achievement. *Telecommunications Policy*. <https://doi.org/10.1016/j.telpol.2022.102445>

3. **Caldarulo, M.**, Olsen, J., Frandell, A., Islam, S., Johnson, T. P., Feeney, M. K., Michalegko, L., & Welch, E. W. (2022). COVID-19 and gender inequity in science: Consistent harm over time. *PLoS ONE*, 17(7). <https://doi.org/10.1371/journal.pone.0271089>
4. **Caldarulo, M.**, Welch, E. W., & Feeney, M. K. (2022). Determinants of cyber-incidents among small and medium US cities. *Government Information Quarterly*. <https://doi.org/10.1016/j.giq.2022.101703>
5. Johnson, T. P., Feeney, M. K., Jung, H., Frandell, A., **Caldarulo, M.**, Michalegko, L., Islam, S., & Welch, E. W. (2021). COVID-19 and The Academy: Opinions and Experiences of University-Based Scientists in the U.S. *Humanities & Social Sciences Communications*. <https://doi.org/10.1057/s41599-021-00823-9>

### **Book Chapters**

1. Tolbert, C. J., Mossberger, K., Gaydos, N., & **Caldarulo, M.** (2022). Addressing Spatial Inequality in Broadband Use and Community-Level Outcomes. In K. Mossberger, E. W. Welch, & Y. Wu (Eds.), *Transforming Everything? Evaluating Broadband's Impacts Across Policy Areas* (1st ed., pp. 101–138). Oxford University Press. <https://doi.org/10.1093/oso/9780190082871.003.0006>

### **Working Papers**

1. **Caldarulo, M.**, Olsen, J., Feeney M. K., Cybercrime vulnerabilities: The downside of data sharing in local Government
2. **Caldarulo, M.** & Li, R. G., Relational and institutional elements shaping cyber-threats at the local level
3. **Caldarulo, M.**, Developing an organizational shared risk perception: The role of IT, learning and conflict management
4. **Caldarulo, M.**, Corley, E., Pezo Salazar, I., Islam, S., Welch, E. W., “I will remember you” Determinants of organizational memory in public sector organizations
5. Welch, E. W., Fusi, F., **Caldarulo, M.**, Pham T., The Role of institutional logics in legitimizing scientific data sharing: Assessing the co-evolution of logics and sharing over the course of the COVID-19 pandemic
6. **Caldarulo, M.**, Welch, E. W., Louafi, S., Camillo, S. How the global pandemic changes data governance systems: A competing logics approach
7. Frandell, A., Islam, S., **Caldarulo M.**, Chen T., Johnson, T., Zhang, Y., Welch, E.W., Academic scientists views on women’s reproductive rights

### **Policy Memos**

1. **Caldarulo, M.** 2020. Was the United States Prepared to Confront Covid-19? According to Scientists, It Depends. [https://papers.ssrn.com/sol3/papers.cfm?abstract\\_id=3643531](https://papers.ssrn.com/sol3/papers.cfm?abstract_id=3643531)

### **Conferences (\*presenter)**

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1. **Caldarulo, M.\***, Corley, E., Pezo Salazar, I., Islam, S., Welch, E. W., Understanding the impact of different types of extreme weather events on public managers’ recall capacity. Presented at *Association for Public Policy Analysis and Management (APPAM) Conference*, November 2022.
2. **Caldarulo, M.\***, Olsen, J., Feeney M. K. Cybercrime vulnerabilities: The Downside of Data Sharing in Local Government. Presented at *Public Management Research Conference (PMRC)*, May 2022.
3. **Caldarulo, M.\***, Welch, E. W. The Role of Intra-Organizational Coordination in Reducing the Impact of Extreme Weather Events. Presented at *Midwest Political Science Association (MPSA) Conference*, April 2021.

4. **Caldarulo, M.\***, Welch, E. W., Louafi, S., Camillo, S. How the global pandemic changes data governance systems: A competing logics approach. Presented at *Association for Public Policy Analysis and Management (APPAM) Conference*, November 2020.
5. **Caldarulo, M.\***, Mossberger, K. Does broadband impact children's school achievements? Presented at *Association for Public Policy Analysis and Management (APPAM) Conference*, November 2020.

### **Invited Presentations/Conferences (\*presenter)**

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1. **Caldarulo, M.\***, Designing and operationalizing survey research: The SciOPS case – October 17, 2022 – Guest lecture, Course in Public Service Research Methods, Dr. Siân Mughan, Arizona State University

### **Research Experience**

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#### **Graduate Research Assistant, Center for Science, Technology and Environmental Policy Studies**

**Phoenix, USA**

**(CSTEPS)** – Dr. Eric Welch, Dr. Mary Feeney, Dr. Elizabeth Corley, Dr. Justin Stritch

1. *CSTEPS Transit Survey 2022* February 2022 – Present

**Project Manager**, led project coordinating peers in developing the sample frame, designed and administered the survey, organized junior students' work during the data cleaning process, developed the codebook and project report, managed IRB submission

2. *ECOFFEE (ECOFFEE) Dr Eric Welch, Dr Selim Louafi (CIRAD)* August 2021 – Present

**Project Manager**, led an international project to develop a governance framework for a public-private initiative whose members comprised governmental agencies, and public companies. Responsible for developing interview protocol, scheduling and conducting interviews with industry leaders, analyzing data, and presenting proposed solutions to industry leaders

3. *National Science Foundation – Rapid Grant: Linking institutional logics and data sharing to research outputs before and after SARS-CoV-2 peak infection (#2029936)– \$84,400/\$195,000 PI Dr. Eric Welch, Co-PI Dr. Federica Fusi, (UIC)* June 2020 – Present

**Project Manager**, coordinated an NSF-funded global project across two universities (UIC and ASU). Led the sample frame development and the design of two global surveys, coordinated faculty and students during the survey administration and design, responsible for data cleaning and management, development of codebook and project report, managed of IRB submission

4. *Scientist Opinion Panel Survey (SciOPS) Dr Eric Welch, Dr Mary Feeney, Dr. Tim Johnson (UIC)* June 2020 – Present

**Research team member**, tasks included survey design, data cleaning, and drafting final report and policy memos

**Graduate Research Assistant – Dr. Karen Mossberger**

5. *Venture Forward* – ([GoDaddy.com](http://GoDaddy.com)) Aug. 2019 – June 2020

**Research team member**, tasks included data analysis to evaluate the role of the density of domain name websites on local prosperity and opportunity using a dataset of GoDaddy customers in the US. The project has been featured in the [New York Times](http://NewYorkTimes.com) and the Brookings Institute.

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## Teaching Experience

**Instructor** Fall 2021  
 Public Service & Policy in the 21st Century (PAF 200) – Undergraduate Course.  
 Arizona State University, School of Public Affairs. (Online and in-person)

**Teaching Assistant** Summer 2020  
 Public Management (PAF 520) – Graduate Course. Arizona State University, School of Public Affairs. (Online)

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## Service

**Ad hoc reviewer:** Journal of Public Administration Research and Theory; Public Management Review; Government Information Quarterly; Academy of Management Conference

**Conference Discussant:** Midwest Political Science Association (MPSA) 2021, undergraduate student section discussant

**Co-Chair and Member of the Organizing Committee:** ASU – Tohoku University Joint PhD Seminar Series on Technology, Science and Innovation Policy (Sept. 2020 – Present)

**Volunteer:** Public Management Research Conference (PMRC), 2022

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## Awards and Honors

Outstanding Instruction by a Doctoral Student. *School of Public Affairs. Arizona State University.* Apr. 2023

Outstanding Doctoral Student Award. *School of Public Affairs. Arizona State University.* Apr. 2022

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## Research & Travel Funding

Travel Grant *Graduate and Professional Association (GPSA).* \$950 Sept. 2022

University Graduate Fellowship. *ASU School of Public Affairs.* \$900 Aug. 2022

ICPSR Scholarship. *ASU School of Public Affairs.* \$2,500 Jul. 2022 – Aug. 2022

Education Travel Award. *Center for Science, Technology and Environmental Policy Studies.* \$1,000 Jul. 2022 – Aug. 2022

University Graduate Fellowship. *ASU School of Public Affairs.* \$605 Feb. 2022

University Graduate Fellowship. *ASU School of Public Affairs.* \$1,565 Jan. 2021

University Graduate Fellowship. *ASU School of Public Affairs*. \$804

Jul. 2020

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### Scholarships

Graduate Scholarship. <i>Arizona State University</i>	2019 – Present
Fondo Sostegno Giovani. <i>Bocconi University</i>	2016
Erasmus+ Scholarship. <i>European Commission</i>	2014

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### Languages

**Italian** (native); **English** (expert); **Spanish** (intermediate), **French** (beginner),  
**Chinese** (beginner)

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### IT Skills

**Office Suite** (excellent), **R** (advanced), **MPLUS** (intermediate), **Tableau**  
(intermediate), **SPSS** (intermediate)

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### Other Relevant Work Experiences

#### **Deloitte Consulting**

*Government & Public Services: Consultant*

Main tasks: PMO activities. Market and benchmark analysis. Reporting. Analysis of how to improve in terms of efficiency and effectiveness the operational processes of Italian public organizations.

**Milan, Italy**

Jul. 2018 – Jul. 2019

*Government & Public Services: Business Analyst*

Main Task: Advisory activities on the production processes and procurement of Italian public administration. Cost-benefit analyses. Compliance activities

**Milan, Italy**

Nov. 2017 – Jul. 2018

#### **PwC Italy**

*Transfer Pricing: Analyst*

Local file and Masterfile drafting complying with OECD guidelines; fiscal planning; scenario analysis

**Milan, Italy**

Feb. 2017 – Nov. 2017