

# Dan Hunting

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## WORK EXPERIENCE

**Senior Researcher, Lodestar Center for Philanthropy & Nonprofit Innovation, Arizona State University**, February 2022 –

Investigation of the impact of the nonprofit sector on Arizona's economy, including a comprehensive survey of wages in Maricopa and Pima counties, and statewide analysis of records of all tax-exempt organizations.

**Owner, Arizona Policy Analysis, LLC**, February 2022 –

Consulting and research on policy issues, focusing on economic development, education, independent voters, and the connected economies and cultures of the Interstate 10 corridor from California to Florida.

**Associate Director, Enrollment Analysis**, Arizona State University, July 2019 – February 2022.

Forecast enrollment and financial aid expenditures for the largest university in the nation. Developed forecasting software that produced 10 million data points each week showing key demographic, academic, and financial indicators for over one hundred thousand students. Analyzed data to identify enrollment trends for students during Covid pandemic.

**Senior Policy Analyst, Morrison Institute for Public Policy**, Arizona State University, July 2013-13 – July 2019

Research and publication on a public policy issues facing the state of Arizona including education, governance, economic development, demographic change, global trade, and workforce development.

Identified and verified data sources for the Arizona Education Progress Meter, a dashboard of education performance metrics for the state. This involved pulling together and linking multiple datasets from federal, state, and local sources using a combination of SPSS, ArcGIS, and MS Excel. I developed methodology for data stewardship and documentation, identified statistical tests to determine validity of data, worked with web developers to establish data output standards, and described the methods and results in numerous presentations and media interviews.

Development of many proposals for university-sponsored projects involving funding from a variety of sources. Reports are both independently produced, and produced by project teams, which I frequently lead. This leadership often involves training new employees and graduate students in the techniques of data analysis. Projects for Morrison Institute feature well-developed information visualizations for presentation in print, online, and in person. These include extensive statewide presentations to community, business and political leaders and numerous media interviews.

**Economic and Policy Analyst, Sonoran Institute**, January 2010 – July 2013.

Research and analysis on economic development, land use, and conservation issues in the Intermountain West. Special emphasis on the Sun Corridor megapolitan region of Arizona and state trust land issues.

Produced reports on the economic connections between metropolitan Phoenix and Tucson and the

economic benefits of conserved public land, as well as a comprehensive series of reports on issues surrounding state trust land.

**Senior Fiscal Analyst, Joint Legislative Budget Committee**, Arizona State Legislature, August 2009 – January 2010.

**Fiscal Analyst, Joint Legislative Budget Committee**, Arizona State Legislature, March 2007–August 2009.

Responsible for budgetary and policy analysis of state agencies including Department of Environmental Quality, Government Information Technology Agency and Department of Administration. Duties include negotiating between Executive and Legislative interests, analysis of budget requests, writing fiscal impact statements and presenting to the state legislature and its committees.

**Graduate Research Assistant, Morrison Institute for Public Policy**, Arizona State University, April 2005 – December 2006.

Research, literature review, survey design, qualitative and quantitative analysis for public policy issues, with emphasis on presenting findings in a concise and readable style. Topics include domestic violence, arts and culture financing, public understanding of science, and workforce development.

**Contract Researcher, Public Art Program**, City of Phoenix Office of Arts and Culture, Phoenix, Arizona, May 2004 – September 2004.

Wrote the complete suite of operating policies for one of the nation's largest public art programs. Studied similar programs in other cities to determine best practices. Analyzed past difficulties with the old policies to identify areas in need of improvement. Researched early history of art in Phoenix for inclusion in the city's Public Art Master Plan.

**Owner and Sole Proprietor, Dan Hunting Photography**, July 1984 – August 2002.

Specialized in location photography for national and international publications. Clients included Newsweek, American Express, CIGNA, Microsoft, Woman's World and many trade journals.

## **PUBLICATIONS**

Hunting, D., Reilly, T., & Salit, J. (2023) [\*\*Consensus and Concern in Arizona's Hot Political Climate: Voter Attitudes About Elections\*\*](#), The Center for an Independent and Sustainable Democracy, Arizona State University, Phoenix, AZ.

Reilly, T., & Hunting, D. (2023) [\*\*The Fluid Voter: Exploring Independent Voting Patterns Over Time\*\*](#). *Politics & Policy* 2023;0:1-22.

Hunting, D., Ashcraft, R., Bencomo, P & Samala, P. (September 2022) Nonprofit Compensation and Benefits, Maricopa and Pima County Organizations 2022 Report. ASU Lodestar Center for Philanthropy and Nonprofit Innovation.

Wang, C., Mody, E., Hunting, D., Hoyt, J. & Ferguson, K. (May 2021) [\*\*Data-Driven Outreach to Opportunity Youth Using Population Data and Geographic Information System Technology\*\*](#). *Journal of Social Work*, London, England: SAGE Publications, Volume 21(3).

Hunting, Dan. (September 2020) **Education Funding and the Economy: Trends and Relationships in Arizona**, Arizona Policy Analysis LLC for Arizona Center for Economic Progress, Phoenix, AZ.

Hunting, Dan. (May 2019) [\*\*Potential for Enhanced Trade Between Arizona and Guanajuato\*\*](#).

Morrison Institute for Public Policy, Phoenix, AZ.

Hunting, Dan. (January 2019) **Net Migration to Arizona 2012-2017**. Morrison Institute for Public Policy, Phoenix, AZ.

Hunting, Dan. (June 2018) **[Change in Central Phoenix and its Effect on Phoenix Elementary School District #1](#)**. Morrison Institute for Public Policy, Phoenix, AZ.

Hunting, Dan. (May 2018) **[Size and Scope of Arizona's Criminal Justice System](#)**, In B. Hart and D. Hunting (eds.), Criminal Justice in Arizona, 111<sup>th</sup> Arizona Town Hall Report, Arizona Town Hall: Phoenix, AZ.

Hunting, Dan. (November 2017) **[Phoenix Union High School District Desegregation Funding: History and Impact](#)**. Morrison Institute for Public Policy, Phoenix, AZ.

Hunting, Dan. (February 2017) **[Finding & Keeping: Educators for Arizona's Classrooms](#)**. Morrison Institute for Public Policy, Phoenix, AZ.

Hunting, Dan. (December 2016) **Summer Food Service Program: Insights from the Field**. Morrison Institute for Public Policy, Phoenix, AZ.

Hunting, Dan. (August 2016) **The Role of Postsecondary Education in the Future of the Verde Valley Region**. Morrison Institute for Public Policy, Phoenix, AZ.

Manning, Linda and Hunting, Dan. (February 2016) **[A Win-Win for Los Angeles Businesses: Economic Benefits of Hiring Opportunity Youths](#)**. Morrison Institute for Public Policy, Phoenix, AZ.

Hunting, Dan. (December 2015) **Rural Workforce Development in Arizona: Diverse Issues Across a Diverse Landscape**. Morrison Institute for Public Policy, Phoenix, AZ.

Hunting, Dan. (November 2015) **Arizona's Incarcerated Population: Fiscal implications of imprisoned and jailed populations**. Morrison Institute for Public Policy, Phoenix, AZ.

Manning, Linda, Hunting, Dan, and Gupta, Sapna. (October 2015) **[A Win-Win for Arizona Businesses: Economic Benefits of Hiring Opportunity Youths](#)**. Morrison Institute for Public Policy, Phoenix, AZ.

Hunting, Dan. (June 2015) **[Arizona's Best and Brightest: What Happens After High School?](#)** Morrison Institute for Public Policy, Phoenix, AZ.

Hunting, Dan. (May 2015) **Southwest Pathways Conference: Challenges and Opportunities in Five Southwest States**. Global Pathways Institute, Tempe, AZ.

Hunting, Dan. (November 2014) **Education-Workforce Alignment: Exploring a Complex Landscape**. Morrison Institute for Public Policy, Phoenix, AZ.

Gammage, Grady, and Hunting, Dan. (June 2014) **[Sun Corridor: A Competitive Mindset](#)**. Morrison Institute for Public Policy, Phoenix, AZ.

Hunting, Dan. (February 2014) **Adding Fuel to the Fire: Arizona's Education / Industry Alignment**. Morrison Institute for Public Policy, Phoenix, AZ.

Whitsett, Andrea, Gupta, Sapna, and Hunting, Dan. (November 2013) **[Arizona Directions 2014: Fostering Data-Driven Dialogue in Public Policy](#)**. Morrison Institute for Public Policy, Phoenix, AZ.

Hunting, Dan. (November 2013) **[Arizona's Education Financing: Elementary and Secondary Education: 2002-2011](#)**. Morrison Institute for Public Policy, Phoenix, AZ.

Hunting, Dan. (September 2013) **[The Capitalization of Our Climate - Attracting Highly Skilled Workers to Arizona's Sun Corridor](#)**. Sonoran Institute, Tucson, AZ.

Culp, Susan K. Culp and Dan Hunting. (2012) **Experimenting with Land Value Capture on Western State Trust Land**. In G. Ingram and Y. Hong (Eds.). Value Capture and Land Policies (pp. 405-433). Lincoln Institute of Land Policy, Cambridge, MA.

Culp, Peter W., Susan K. Culp and Dan Hunting (February 2011) **Building a Framework for Sustainable Development: Legal Requirements and Strategies for the Development of Public Infrastructure on Arizona State Trust Lands**. Lincoln Institute of Land Policy, Cambridge, MA.

Hunting, Dan. (February 2011) **[The Quarrel Between Past and Present: The Economics of Reforming Arizona's Century Old State Trust Land Rules](#)**. Sonoran Institute, Tucson, AZ.

Hunting, Dan and Richins, Dave. (February 2011) **[The Art of the Deal: Crafting Smart State Trust Land Exchanges in Arizona](#)**. Sonoran Institute, Tucson, AZ

Culp, Peter W. and Hunting, Dan. (February 2011) **[Routes, Rails and Roads: Transportation Infrastructure Development on State Trust Land](#)**. Sonoran Institute, Tucson, AZ.

Culp, Peter W., Culp, Susan, and Hunting, Dan. (February 2011) **[Wires, Roads, and Water: Developing Sustainable Infrastructure on State Trust Lands](#)**. Sonoran Institute, Tucson, AZ.

Hunting, Dan, Kalt, Joe, and Propst, Luther. (May 2010) **[Tucson's New Prosperity: Capitalizing on the Sun Corridor](#)**. Sonoran Institute, Tucson, AZ.

Hunting, Dan. (April 2010) Quality of Life. **[In V. Pavlakovich-Kochi, Building Arizona's Future: Jobs, Innovation & Competitiveness 96<sup>th</sup> Arizona Town Hall Report](#)**, Arizona Town Hall: Phoenix, AZ.

Gammage, Grady, Jr. et. al. (May 2008) **[Megapolitan: Arizona's Sun Corridor](#)**. Morrison Institute for Public Policy: Phoenix, AZ (Contributor)

Heffernon, Rick, Welch N. & Melnick, R. (November 2007) **[Sustainability for Arizona: The Issue of our Age](#)**. Morrison Institute for Public Policy: Phoenix, AZ (Contributor)

Toon, Richard (November, 2006) **[Arizona Ideas: Policies from A to Z for a Livable and Competitive State](#)**. Morrison Institute for Public Policy: Phoenix, AZ (Contributor)

Hunting, Dan (April 2006) **District Grade-Span Configuration and Math AIMS Scores**. Perspectives in Public Affairs. School of Public Affairs, Arizona State University, Volume 3.

Toon, Richard & Heffernon R. (June 2006) **[Arizonan's Attitudes Toward Science, Technology, and Their Effects on the Economy](#)**. Morrison Institute for Public Policy: Tempe, AZ (Contributor).

Hunting, Dan (May 2006) **[Skepticism, "Fixability," or Just A Day's Work: How Arizona Law Enforcement Officers Approach Domestic Violence Cases](#)**. Morrison Institute for Public Policy: Tempe, AZ.

Hunting, Dan (March 2006) **[Same Rules, Different Results: Arizona Domestic Violence Convictions by County](#)**. Morrison Institute for Public Policy: Tempe, AZ.

Welch, Nancy (December 2005) **[Perfect Pitch: Considerations for a Dedicated Funding Source for Arts and Culture](#)**. Report for Maricopa Partnership for Arts and Culture. Morrison Institute for Public Policy: Tempe, AZ. (Contributor)

Toon, Richard & Hart B., with Nancy Welch, Nora Coronado & Dan Hunting (December 2005) **[Layers of Meaning: Domestic Violence and Law Enforcement Attitudes in Arizona](#)**. Report for the Governor's Commission to Prevent Violence Against Women, Arizona Department of Public Safety , and Arizona Peace Officer Standards and Training Board. Morrison Institute for Public Policy: Tempe, AZ.

Hunting, Dan (April 2005) **Public Art Policy: Examining an Emerging Discipline**. Perspectives in Public Affairs. School of Public Affairs, Arizona State University, Volume 2.

## **EDUCATION**

Master of Public Administration, Arizona State University, Tempe, Arizona, December 2006.

Bachelor of Interdisciplinary Studies with concentrations in Public Administration and Art History, Arizona State University, Tempe, Arizona, August 2004.

## **SOFTWARE SKILLS**

Proficient in: Alteryx, ArcGIS, Nvivo, QGIS, SPSS, SQL, Stata, and all Microsoft Office applications.

## **ACADEMIC RECOGNITION, AWARDS & HONORS**

Arizona State University Dynamic Downtown Devils Academic Champion, 2007

Arizona State University, School of Public Affairs Certificate of Excellence, 2007.

Inducted into Pi Alpha Alpha, public administration honorary society, Arizona State University, 2006.

Graduate Tuition Fellowship, School of Public Affairs Arizona State University, 2005.

Pat Manion Memorial Scholarship, Arizona State University, 2004.

Kenneth A. McDonald Fellowship, Arizona State University, 2004.

Outstanding Undergraduate Student, Arizona State University School of Public Affairs, 2004.

Nominated as BIS Convocation speaker Arizona State University, 2004.

Dean's List, Spring 2003, Fall 2004, Spring 2004.

## **VOLUNTEER SERVICE – Education**

**Bond Committee, Phoenix Elementary School District**, 1997, Phoenix, Arizona.

Analyzed and prioritized projects to be included in a \$48 million bond package and successfully campaigned in the community for its passage.

**President, Kenilworth Elementary School Parent-Teacher Organization, 1998 – 2000**, Phoenix, Arizona.

Advised on design and construction of an eight-classroom addition to an inner-city school. Special attention was given to carefully integrating the modern addition into the existing historic school building. Consulted with the school principal in developing the Donde Vivo program which added 7th and 8th grade to Kenilworth's existing K-6 program. Successfully lobbied the school board to approve and fund both of these projects.

**Vice-President, Kenilworth Elementary School PTO**, 1997 – 98, Phoenix, Arizona.

**Board member, The Family School**, 1994 – 1997, Phoenix, Arizona.

Developed long-range financial, fund-raising and program strategy for this innovative non-profit, parent-participation preschool.

## **VOLUNTEER SERVICE – Community**

**President, F.Q. Story Historic District**, 2003 – 2004 and 1992 – 93, Phoenix, Arizona.

Coordinated historic preservation, traffic mitigation, crime prevention, and community outreach for a neighborhood of 600 homes in downtown Phoenix.

**Steering Committee Member, F.Q. Story Historic District**, 2002 – 2004 and 1989 – 95, Phoenix,

Arizona.

**Founder and Co-president Neighborhoods United**, 1992, Phoenix, Arizona.

Led a coalition of Phoenix Neighborhoods that proposed and drafted a city-wide liquor license notification ordinance which was passed by the city council.

### **VOLUNTEER SERVICE – Youth**

#### **Boy Scout Troop 401**

- Scoutmaster, 2006 – 2009
- Committee Chair, 2005 – 2006
- Assistant Scoutmaster, 2003 – 2005