

# JOHN J. SHUFELDT

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## EDUCATION

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2021 - 2022	<b>Harvard University</b> Graduate Certificate: <i>Innovation and Entrepreneurism</i>	<b>Boston, MA</b>
2019	<b>MIT Sloan School of Management</b> Graduate Certificate: <i>Artificial Intelligence: Implications for Business Strategy</i>	<b>Boston, MA</b>
2015 - 2016	<b>ASU Fulton School of Engineering</b> <i>Six Sigma Black Belt</i>	<b>Tempe, AZ</b>
2003 – 2005	<b>Sandra Day O’Connor College of Law</b> <i>Juris Doctorate</i> <ul style="list-style-type: none"><li>• Advanced Certificate in Law, Science and Technology</li></ul>	<b>Tempe, AZ</b>
1993 – 1995	<b>Arizona State University</b> <i>Master of Business Administration</i> <ul style="list-style-type: none"><li>• Summa Cum Laude</li></ul>	<b>Tempe, AZ</b>
1988 – 1989	<b>Christ Hospital &amp; Medical Center</b> <i>Chief Resident, Emergency Medicine</i>	<b>Chicago, IL</b>
1986 – 1989	<b>Christ Hospital &amp; Medical Center</b> <i>Emergency Medicine Residency</i>	<b>Chicago, IL</b>
1982 – 1986	<b>Rosalind Franklin /Chicago Medical School</b> <i>Doctor of Medicine</i>	<b>Chicago, IL</b>
1978 – 1982	<b>Drake University</b> <i>Bachelor of Arts-Sociology/Criminology</i> <ul style="list-style-type: none"><li>• Cum Laude</li></ul>	<b>Des Moines, IA</b>

## PROFESSIONAL EXPERIENCE

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2023	<b>College of Health Solutions ASU</b> <i>Professor of Practice</i>	<b>Tempe, AZ</b>
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<b>2021 – Present</b>	<b>Xcellerant Ventures, LLC - Founder and Managing Partner</b> <i>Health-tech venture capital fund targeting early-stage companies needing Seed and Series A funding</i>	<b>Scottsdale, AZ</b>
<b>2021-2022</b>	<b>Walmart, Inc</b> <i>Healthcare consultant assisting on various projects as directed by the Chief Medical Officer and EVP of Health.</i>	<b>Bentonville, AK</b>
<b>2015 – 2018</b>	<b>SCAHC Chief Medical Officer – Interim</b> <i>Developed inpatient hospitalist services, recruited 30 plus diverse specialty providers and services, LEAN process redesign in outpatient clinic and ED. Led team to draft new medical staff bylaws and successful JC Accreditation.</i>	<b>San Carlos, AZ</b>
<b>2015 - Present</b>	<b>Tribal Health, LLC</b> <i>Principal; Specializing in Tribal / IHS Hospital, Urgent Care and ED practice management / leadership/ staffing, LEAN process improvement and improved quality, service and patient flow using Six Sigma and AI.</i>	<b>Scottsdale, AZ</b>
<b>2010 - 2021</b>	<b>MeMD, Inc.</b> <i>Founder/ Chief Executive Officer; 50 State, 24/7 Virtual Health Care provider with 1050 providers and 5.5 million subscribers. Sold to Walmart in 2021</i>	<b>Scottsdale, AZ</b>
<b>2000 - Present</b>	<b>EmPower Emergency Physicians, PLLC</b> <i>Emergency Physician / Business Manager Vice Chair 2000-2007 St. Joseph’s Hospital and Medical Center</i>	<b>Phoenix, AZ</b>
<b>2007 – 2022</b>	<b>Angel Med Flight</b> <i>National Medical Director</i>	<b>Scottsdale, AZ</b>
<b>2010 – Present</b>	<b>Sandra Day O’Connor College of Law at ASU</b> <i>Adjunct. Faculty, Health Entrepreneurism; Alternative Dispute Resolution,</i>	<b>Tempe, AZ</b>
<b>2009 – 2012</b>	<b>WP Carey School of Business at ASU</b> <i>Assoc. Faculty, Health Law and Ethics, HSM and MBA Programs</i>	<b>Tempe, AZ</b>
<b>1993 - 2010</b>	<b>NextCare, Inc.</b> <i>Founder, Chairman, Chief Executive Officer, Built and staffed more than sixty urgent and primary care centers..</i>	<b>Mesa, AZ</b>
<b>1998 – 2012</b>	<b>OmniFlight, Inc. (Air Methods)</b> <i>National Medical Director</i>	<b>Mesa, AZ</b>
<b>1990 – 2000</b>	<b>Casa Grande Regional Medical Center</b> <i>Medical Director, Emergency Department (1990 – 2000) Vice President of Medical Affairs (1997 – 2000)</i>	<b>Casa Grande, AZ</b>

**1994 – 1997**                      **Mesa General Hospital**    **Mesa, AZ**  
*Medical Director, Emergency Medicine, Director Pre-hospital Care*

**1989 – 1991**                      **Christ Hospital & Medical Center**    **Oaklawn, IL**  
*Attending Physician, Level I Trauma Center, Co-Project Medical Director*

## **CERTIFICATIONS AND LICENSES**

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- United States Supreme Court, 2010
- Airline Transport Pilot: Multi-engine 2009 (Type Ratings: C-510, C-525, T-28); Rotorcraft: 1993
- Multiple State Medical Board Licenses
- Creighton College of Medicine; Adjunct Professor 2019
- University of Arizona, College of Public Health; Adjunct Professor 2013
- American College of Legal Medicine, Fellow 2007
- COLA: Lab Director Certification, 2006, 2019
- U.S. District Court of Arizona, 2006
- State Bar of Arizona, 2006
- Advanced Trauma Life Support Instructor, 2002, 2019
- Board Certification, Healthcare Quality Certification Board, 1998
- American College of Physician Executives, Advanced Standing, 1998
- Fellow, American Board of Emergency Medicine, 1991, 2001, 2010, 2019
- Arizona State Board of Licensure, 1990 – Present
- Advanced Pediatric and Cardiac Life Support Instructor, 1989
- Advanced Trauma Life Support, 1988, 2021
- National Board of Medical Examiners, 1987
- American College of Emergency Physicians, 1986

## **HOSPITAL, COMMUNITY ACTIVITIES AND AWARDS**

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- Phoenix Business Journal – “Best Places to Work” Award Winner 2021
- Eric Schmidt’s Impact Ventures Competition Coach
- Phoenix Business Journal – Health Care Heroes Innovator Award Winner 2020
- San Carlos Apache Healthcare Corporation 2015-2019
  - Interim Chief Medical Officer
  - Chair, Department of EM
- Green Valley Hospital 2015 - 2018
  - Chair, Department of Medicine
  - Chair, Department of EM

- Arizona Care Network 2013-2015
  - Chair Utilization Review
  - Vice-Chair of ACN
- Ace of Hearts Award – Arizona Department of Health Safety 2019
- Colleen’s Dream, Board Member 2014-2016
- Medical Director, Phoenix Police Department SAU (SWAT) Team 2003-2018
- FBI Citizen’s Academy 2013
- Honorary Commander, Luke AFB 2010-2014
- Board of Trustee, Drake University 2009-2016
- Alumni Board, Sandra Day O’Connor College of Law, Arizona State University
- Advisory Board, Center for Law, Science and Technology, Sandra Day O’Connor College of Law, Arizona State University
- Chairman, Men’s Anti-violence Network 2009-2011
- Founded NextCare Family Violence Clinic at the Sandra Day O’Connor College of Law with a \$1,000,000 donation
- Board of Director’s, Men’s Anti-violence Network 2007-2008
- American Society of Healthcare Publication Editors, Regular Column: Contributed. Silver Award 2011
- American Society of Healthcare Publication Editors, Regular Column: Contributed. Bronze Award 2008, 2009
- Presented multiple community lectures on a variety of topics including, *The Dangers of Living in the Southwest and Head Injuries and Bicycle Helmets.*
- Organized a fundraising event to send an emergency department nurse to China to participate in a Cultural Exchange in Medicine Program.
- Raised \$10,000 for an underprivileged family to purchase a handicapped van to accommodate their two disabled children.
- Facilitated a \$12,000 fundraising event through the Make-a-Wish Foundation to send a child with osteosarcoma to Disneyland.
- American Society of Healthcare Publication Editors. Best Regular Column: Contributed Silver Award 2011
- Ernst and Young, Entrepreneur of the Year – 2010
- Arizona Business Magazine’s Health Care Leadership Awards – Finalist 2010
- Business Leader Magazine Top 50 Entrepreneurs
- Better Business Bureau Ethics in Business Award – Winner, Phoenix, AZ 2010
- American Society of Healthcare Publication Editors. Best Regular Column: Contributed Bronze Award 2009
- Better Business Bureau Ethics in Business Award – Runner up, Phoenix, AZ 2009
- Better Business Bureau Ethics in Business Award – Runner up, Phoenix, AZ 2007
- American Society of Healthcare Publication Editors. Best Regular Column: Contributed

Bronze Award 2007

- Better Business Bureau Ethics in Business Award – Runner up, Phoenix, AZ 2006
- Spirit of Enterprise Award – Finalist, Phoenix, AZ 2004, 2008. 2018
- CIBA – Community Service Award 1985
- Medical School Class President – 1982, 1984

## ARTICLES, BOOKS, CHAPTERS, MEDIA AND LECTURES

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### Articles

- Poyorena, Anderson, Pollock, Homme, Rappaport, Shufeldt, Lindor “Medical Malpractice Lawsuits Involving Trainees in the Emergency Department” Journal of American College of Emergency Medicine, 2023
- Godfrey, Weisner and Shufeldt “Syphilis in the Urgent Care Center” Journal of Urgent Care Medicine , Vol. 13, Number 13, October 2018; Braveheart Publishing. Mahwah, NJ
- Shufeldt, Alattar “*Rhabdomyolysis in a Previously Healthy 33 Year Old Man*” Journal of Urgent Care Medicine , Vol. 12, Number 11, September 2018; Braveheart Publishing. Mahwah, NJ
- Godfrey, Wiesner, and Shufeldt “Head Injuries and Cirrhosis: Does Everyone Need a CT Scan?” Journal of Urgent Care Medicine Vol. 12, Number 9, June 2018; Braveheart Publishing. Mahwah, NJ
- Shufeldt, Nitcha and Hawkins “*Boerhaave’s Syndrome*” Journal of Urgent Care Medicine On-Line Journal, December 2017; Braveheart Publishing. Mahwah, NJ
- Nitcha, C and Shufeldt, J “*Acute Compartment Syndrome*” Journal of Urgent Care Medicine Vol. 11, Number 7, April 2017; Braveheart Publishing. Mahwah, NJ
- Pham, A and Shufeldt, J “*E-Cigarette Toxicity*” Journal of Urgent Care Medicine Vol. 10, Number 9, April 2016; Braveheart Publishing. Mahwah, NJ
- “*Two-thirds*” Journal of Urgent Care Medicine Vol. 9, Number 9, June 2015; Braveheart Publishing. Mahwah, NJ
- “*Medical Malpractice Trial: Part 3*” Journal of Urgent Care Medicine Vol. 9, Number 8, May 2015; Braveheart Publishing. Mahwah, NJ
- Alattar, Z and Shufeldt, J “*Aortic Dissection*” Journal of Urgent Care Medicine Vol. 9, Number 7, April 2015; Braveheart Publishing. Mahwah, NJ
- “*Medical Malpractice Trial: Part 2*” Journal of Urgent Care Medicine Vol. 9, Number 7, April 2015; Braveheart Publishing. Mahwah, NJ
- “*Medical Malpractice Trial, Part 1*” Journal of Urgent Care Medicine Vol. 9, Number 6, March 2015; Braveheart Publishing. Mahwah, NJ
- “*Medical Boards: Part 2*” Journal of Urgent Care Medicine Vol. 9, Number 5, February 2015; Braveheart Publishing. Mahwah, NJ
- Hoffman, J and Shufeldt, J “*Serious Pathology Masquerading as Chronic Back Pain*” Journal of Urgent Care Medicine Vol. 9, Number 5, February 2015; Braveheart Publishing. Mahwah, NJ
- “*Medical Boards: Part 1*” Journal of Urgent Care Medicine Vol. 9, Number 4, January 2015; Braveheart Publishing. Mahwah, NJ

- “*HIPAA Hypos*” Journal of Urgent Care Medicine Vol. 9, Number 3, December 2014; Braveheart Publishing. Mahwah, NJ
- Mangone, E and Shufeldt, J “*Treating Autistic Patients in the Urgent Care Setting*” Journal of Urgent Care Medicine Vol. 9, Number 3, December 2014; Braveheart Publishing. Mahwah, NJ
- “*HIPAA for Healthcare Heroes*” Journal of Urgent Care Medicine Vol. 9, Number 2, November 2014; Braveheart Publishing. Mahwah, NJ
- “*Don’t Drink the Kool-Aid*” Journal of Urgent Care Medicine Vol. 9, Number 1, October 2014; Braveheart Publishing. Mahwah, NJ
- “*Bayes’ Theorem in Urgent Care Medicine*” Journal of Urgent Care Medicine Vol. 8, Issue 11, September 2014; Braveheart Publishing. Mahwah, NJ
- “*Smile! You’re on Candid Camera*” Journal of Urgent Care Medicine Vol. 8, Issue 10, July/August 2014; Braveheart Publishing. Mahwah, NJ
- Shepard, S and Shufeldt, J “*The Role of Ultrasound for Soft Tissue Infections in the Urgent Care Setting*” Journal of Urgent Care Medicine – Online Edition  
<http://jucm.com/read/casereport.php?casereport=42>
- “*The First Thing We Do, Let’s Kill All The Lawyers*” Journal of Urgent Care Medicine Vol. 8, Issue 8, June 2014; Braveheart Publishing. Mahwah, NJ
- “*Scribes in the Urgent Care*” Journal of Urgent Care Medicine Vol. 8, Issue 7, May 2014; Braveheart Publishing. Mahwah, NJ
- “*Medical Malpractice Insurance: Read the Fine Print*” Journal of Urgent Care Medicine Vol. 8, Issue 7, April 2014; Braveheart Publishing. Mahwah, NJ
- “*Malpractice Trends in Urgent Care and Retail Medicine*” Journal of Urgent Care Medicine Vol. 8, Issue 6, March 2014; Braveheart Publishing. Mahwah, NJ
- “*Treating the Self-Harming Patient in the Urgent Care*” Journal of Urgent Care Medicine Vol. 8, Issue 5, February 2014; Braveheart Publishing. Mahwah, NJ
- “*ObamaCare Update or Fear and Loathing: The Affordable Care Act*” Journal of Urgent Care Medicine Vol. 8, Issue 4, January 2014; Braveheart Publishing. Mahwah, NJ
- “*Help Me Understand*” Journal of Urgent Care Medicine Vol. 8, Issue 3, December 2013; Braveheart Publishing. Mahwah, NJ
- Heck, M and Shufeldt, J “*Urgent Care Management of Needle Sticks Part 2*” Journal of Urgent Care Medicine Vol. 8, Issue 3, December 2013; Braveheart Publishing. Mahwah, NJ
- Heck, M and Shufeldt, J. “*Urgent Care Management of Needle Sticks Part 1*” Journal of Urgent Care Medicine,” Vol. 8, Issue 2, November 2013; Braveheart Publishing. Mahwah, NJ
- “*Using Physician Extenders*” Journal of Urgent Care Medicine,” Vol. 8, Issue 2, November 2013; Braveheart Publishing. Mahwah, NJ
- “*The New Normal of Medical Malpractice and how we are Making it Worse*” Journal of Urgent Care Medicine, Vol. 8, Issue 1, October 2013; Braveheart Publishing. Mahwah, NJ
- “*Commercial Motor Vehicle Medical Examinations – Act Now to Participate!*” Journal of Urgent Care Medicine, Vol. 7, Issue 12, September 2013; Braveheart Publishing. Mahwah, NJ
- “*The Game Part 3*” Journal of Urgent Care Medicine, Vol. 7, Issue 10, July/August 2013; Braveheart Publishing. Mahwah, NJ

- “*The Game Part 2*” Journal of Urgent Care Medicine, Vol. 7, Issue 9, June 2013; Braveheart Publishing. Mahwah, NJ
- “*The Game Part 1*” Journal of Urgent Care Medicine, Vol. 7, Issue 8, May 2013; Braveheart Publishing. Mahwah, NJ
- “*It Seemed Like a Good Idea at the Time*” Journal Of Urgent Care Medicine, Vol. 7, Issue 7, April 2013; Braveheart Publishing. Mahwah, NJ
- “*Et tu, Brute?*” Journal Of Urgent Care Medicine, Vol. 7, Issue 6, March 2013; Braveheart Publishing. Mahwah, NJ
- Heck, M and Shufeldt, J: “*Strategies for Avoiding Drug-Drug Interactions*” Journal Of Urgent Care Medicine, Vol. 7, Issue 6, March 2013; Braveheart Publishing. Mahwah, NJ
- Speer, M and Shufeldt, J: “*Chronic Compartment Syndrome*” Journal Of Urgent Care Medicine, Vol. 7, Issue 5, March 2013; Braveheart Publishing. Mahwah, NJ
- “*Continue CPR! Or How to Save the Patient and Screw the Pooch*” Journal Of Urgent Care Medicine, Vol. 7, Issue 4, February 2013; Braveheart Publishing. Mahwah, NJ
- “*It’s not Just, Drugs & Rock and Roll*” Journal Of Urgent Care Medicine, Vol. 7, Issue 3, January 2013; Braveheart Publishing. Mahwah, NJ
- “*Why Can’t We All Get Along*” Journal Of Urgent Care Medicine, Vol. 7, Issue 2, December 2012; Braveheart Publishing. Mahwah, NJ
- McKenna, C and Shufeldt, J: “*Case Report: Ludwig’s Angina*” Journal Of Urgent Care Medicine, Vol. 7, Issue 1, November 2012; Braveheart Publishing. Mahwah, NJ
- “*What you Don’t Know*” Journal Of Urgent Care Medicine, Vol. 7, Issue 1, November 2012; Braveheart Publishing. Mahwah, NJ
- “*The Effect of PPACA on Urgent Care*” Journal Of Urgent Care Medicine, Vol. 6, Issue 12, October 2012; Braveheart Publishing. Mahwah, NJ
- “*Rules of the Road: DUI*” Journal Of Urgent Care Medicine, Vol. 6, Issue 11, September 2012; Braveheart Publishing. Mahwah, NJ
- Marshburn, E and Shufeldt, J: “*High Risk Conditions Presenting as Back Pain (Part 4)*” Journal Of Urgent Care Medicine, Vol. 6, Issue 8, May 2012; Braveheart Publishing. Mahwah, NJ
- “*On Rock Bands, Plane Crashes, SWAT Teams and Codes*” Journal Of Urgent Care Medicine, Vol. 6, Issue 10, July/August 2012; Braveheart Publishing. Mahwah, NJ
- “*Sister Morphine*” Journal Of Urgent Care Medicine, Vol. 6, Issue 9, June 2012; Braveheart Publishing. Mahwah, NJ
- Marshburn, E and Shufeldt, J: “*High Risk Conditions Presenting as Back Pain (Part 3)*” Journal Of Urgent Care Medicine, Vol. 6, Issue 8, May 2012; Braveheart Publishing. Mahwah, NJ
- “*It’s You*” Journal Of Urgent Care Medicine, Vol. 6, Issue 8, May 2012; Braveheart Publishing. Mahwah, NJ
- “*Curing Cancer*” Journal Of Urgent Care Medicine, Vol. 6, Issue 7, April 2012; Braveheart Publishing. Mahwah, NJ
- Marshburn, E and, Shufeldt, J: “*High Risk Conditions Presenting as Back Pain (Part 2)*” Journal Of Urgent Care Medicine, Vol. 6, Issue 7, April 2012; Braveheart Publishing. Mahwah, NJ
- “*Missing Cancer: Making the Right Hire*” Journal Of Urgent Care Medicine, Vol. 6, Issue 6, March 2012; Braveheart Publishing. Mahwah, NJ

- *“To P.E. or Not to P.E.” Journal Of Urgent Care Medicine, Vol. 6, Issue 5, February 2011; Braveheart Publishing. Mahwah, NJ*
- *“Sources of Capital” Journal Of Urgent Care Medicine, Vol. 6, Issue 4, January 2012; Braveheart Publishing. Mahwah, NJ*
- *Marshburn, E and Shufeldt, J: “High Risk Conditions Presenting as Back Pain” Journal Of Urgent Care Medicine, Vol. 6, Issue 4, January 2012; Braveheart Publishing. Mahwah, NJ*
- *“Potential Pitfalls While Finding the Needle in the Haystack” Journal Of Urgent Care Medicine, Vol. 6, Issue 3, December 2011; Braveheart Publishing. Mahwah, NJ*
- *“Pitfalls While Finding the Needle in the Haystack” Journal Of Urgent Care Medicine, Vol. 6, Issue 2, November 2011; Braveheart Publishing. Mahwah, NJ*
- *“Aequanimitas” Journal Of Urgent Care Medicine, Vol. 5, Issue 9, October 2011; Braveheart Publishing. Mahwah, NJ*
- *“Selling your Urgent Care Center” Journal Of Urgent Care Medicine, Vol. 5, Issue 11, September 2011; Braveheart Publishing. Mahwah, NJ*
- *“Dealing With the Disruptive Provider” Goodstein, Shufeldt Journal Of Urgent Care Medicine, Vol. 5, Issue 8, September 2011; Braveheart Publishing. Mahwah, NJ*
- *“How to get Sued for Malpractice” Journal Of Urgent Care Medicine, Vol. 5, Issue 7, July-August 2011; Braveheart Publishing. Mahwah, NJ*
- *“Every Man His Own Doctor” Journal Of Urgent Care Medicine, Vol. 5, Issue 6, June 2011; Braveheart Publishing. Mahwah, NJ*
- *“Medical Malpractice Insurance” Journal Of Urgent Care Medicine, Vol. 5, Issue 5, May 2011; Braveheart Publishing. Mahwah, NJ*
- *“Social Media” Journal Of Urgent Care Medicine, Vol. 5, Issue 4 April 2011; Braveheart Publishing. Mahwah, NJ*
- *“ACO’s” Journal Of Urgent Care Medicine, Vol. 5, Issue 3, March 2011; Braveheart Publishing. Mahwah, NJ*
- *“Non-Verbal, Written and Verbal Communication Skills” Journal Of Urgent Care Medicine, Vol. 5, Issue 2, February 2011; Braveheart Publishing. Mahwah, NJ*
- *“Management v. Leadership” Journal Of Urgent Care Medicine, Vol. 5, Issue 1, January 2011; Braveheart Publishing. Mahwah, NJ*
- *“Preventing the Delta Uniform; Malpractice Risk Reduction in the Urgent Care” Journal Of Urgent Care Medicine, Vol. 4, Issue 10, December 2010; Braveheart Publishing. Mahwah, NJ*
- *“The Checklist Part 3” Journal Of Urgent Care Medicine, Vol. 4, Issue 9, November 2010; Braveheart Publishing. Mahwah, NJ*
- *“The Checklist Part 2” Journal Of Urgent Care Medicine, Vol. 4, Issue 8, October 2010; Braveheart Publishing. Mahwah, NJ*
- *“Cleared for Takeoff” Journal Of Urgent Care Medicine, Vol. 4, Issue 7 September 2010; Braveheart Publishing. Mahwah, NJ*
- *“Transitions” Journal Of Urgent Care Medicine, Vol. 4, Issue 6, July-August 2010; Braveheart Publishing. Mahwah, NJ*
- *“A Slip of the Lip Can Sink a Practice” Journal Of Urgent Care Medicine, Vol. 4, Issue 5, May 2010; Braveheart Publishing. Mahwah, NJ*



- *“Too Big To Fail - Urgent Care Lessons from Toyota” Journal Of Urgent Care Medicine, Vol. 4, Issue 4, April 2010; Braveheart Publishing. Mahwah, NJ*
- *“Using Evidenced-Based Care Paths” Journal Of Urgent Care Medicine, Vol. 4, Issue 3, March 2010; Braveheart Publishing. Mahwah, NJ*
- *“Sorry, Shouldn’t be the Hardest Word” Journal Of Urgent Care Medicine, Vol. 4, Issue 2, February 2010; Braveheart Publishing. Mahwah, NJ*
- *“Deconstructing the Ten Commandments of Urgent Care Medicine” Journal Of Urgent Care Medicine, Vol. 4, Issue 1, January 2010; Braveheart Publishing. Mahwah, NJ*
- *“So Here’s What I’ve Learned...” Journal Of Urgent Care Medicine, Vol. 3, Issue 14, December 2009; Braveheart Publishing. Mahwah, NJ*
- *“Persistence.” Journal Of Urgent Care Medicine, Vol. 3, Issue 13, November 2009; Braveheart Publishing. Mahwah, NJ*
- *“Duty to Report.” Journal Of Urgent Care Medicine, Vol. 3, Issue 12, October 2009; Braveheart Publishing. Mahwah, NJ*
- *“A Tale of Two Applicants.” Journal Of Urgent Care Medicine, Vol. 3, Issue 11, September 2009; Braveheart Publishing. Mahwah, NJ*
- *“Entrepreneurism – Or, How Not to Turn a Lot of Money into a Little” Journal Of Urgent Care Medicine, Vol. 3, Issue 10, July-August 2009; Braveheart Publishing. Mahwah, NJ*
- *“A Short Course in Tort” Journal Of Urgent Care Medicine, Vol. 3, Issue 9, June 2009; Braveheart Publishing. Mahwah, NJ*
- *“Pull Up! Pull Up!” Journal Of Urgent Care Medicine, Vol. 3, Issue 8, May 2009; Braveheart Publishing. Mahwah, NJ*
- *“Safety First When Consummating Relationships with Vendors” Journal Of Urgent Care Medicine, Vol. 3, Issue 7, April 2009; Braveheart Publishing. Mahwah, NJ*
- *“Beware of BFRF” Journal Of Urgent Care Medicine, Vol. 3, Issue 6, March 2009; Braveheart Publishing. Mahwah, NJ*
- *“How to Say ‘Farewell and Adieu’ to Owning Your Business” Journal Of Urgent Care Medicine, Vol. 3, Issue 5, February 2009; Braveheart Publishing. Mahwah, NJ*
- *“EMTALA and Transferring Patients to the Emergency Department” Journal Of Urgent Care Medicine, Vol. 3, Issue 4, January 2009; Braveheart Publishing. Mahwah, NJ*
- *“Strategies on Responding to Variable Patient Acuity and Flow” Journal Of Urgent Care Medicine, Vol. 3, Issue 3, December 2008; Braveheart Publishing. Mahwah, NJ*
- *“Managing Through Change” Journal Of Urgent Care Medicine, Vol. 3, Issue 2, November 2008; Braveheart Publishing. Mahwah, NJ*
- *“Medical Search Firms: Match Making Comes to Medicine.” Journal Of Urgent Care Medicine, Vol. 3, Issue 1, October 2008; Braveheart Publishing. Mahwah, NJ*
- *“Bankruptcy Part Two: Honesty is the Only Policy” Journal Of Urgent Care Medicine, Vol. 2, Issue 11, September 2008; Braveheart Publishing. Mahwah, NJ*
- *“Bankruptcy: When BK Doesn’t Mean You Can Have It Your Way” Journal Of Urgent Care Medicine, Vol. 2, Issue 10, July/August 2008; Braveheart Publishing. Mahwah, NJ*
- *“Send Lawyers, Guns and Money: Asset Protection for Providers and Urgent Care Owners.” Journal Of Urgent Care Medicine, Vol. 2, Issue 9, June 2008; Braveheart Publishing. Mahwah, NJ*

- “*There will be Blood: Key Reasons That Start-ups Fail*” *Journal Of Urgent Care Medicine*, Vol. 2, Issue 8, May 2008; Braveheart Publishing. Mahwah, NJ
- “*The O-Ring in Medical Malpractice Cases.*” *Journal Of Urgent Care Medicine*, Vol. 2, Issue 7, April 2008; Braveheart Publishing. Mahwah, NJ
- “*What the Gray Haired Never Shared.*” *Journal Of Urgent Care Medicine*, Vol. 2, Issue 6, March 2008; Braveheart Publishing. Mahwah, NJ
- “*Insulating Your Practice from Sexual Harassment Claims*” *Journal Of Urgent Care Medicine*, Vol. 2, Issue 5, February 2008; Braveheart Publishing. Mahwah, NJ
- “*In Consideration of Binding Arbitration Agreements.*” *Journal Of Urgent Care Medicine*, Vol. 2, Issue 4, January 2008; Braveheart Publishing. Mahwah, NJ
- “*Compliant Management of Non-Compliant Staff.*” *Journal Of Urgent Care Medicine*, Vol. 2, Issue 3, December 2007; Braveheart Publishing. Mahwah, NJ
- “*When Urgent Care is the Safest Place to Turn*” *Journal Of Urgent Care Medicine*, Vol. 2, Issue 2, November 2007; Braveheart Publishing. Mahwah, NJ
- “*Mandatory Binding Arbitration as a Risk Reduction Tool*”, *ED Legal Bulletin* September – October, 2007 AHC Media. Atlanta, GA
- “*Hiring an Employee.*” *Journal Of Urgent Care Medicine*, Vol. 2, Issue 1, October 2007; Braveheart Publishing. Mahwah, NJ
- “*Employment Agreements Part 2.*” *Journal Of Urgent Care Medicine*, Vol. 1, Issue 10, September 2007; Braveheart Publishing. Mahwah, NJ
- “*Signing an Employment Agreement.*” *Journal Of Urgent Care Medicine*, Vol. 1, Issue 9, July-August 2007; Braveheart Publishing. Mahwah, NJ
- “*Vicarious Liability.*” *Journal Of Urgent Care Medicine*, Vol. 1, Issue 8, June 2007; Braveheart Publishing. Mahwah, NJ
- “*The Trial.*” *Journal Of Urgent Care Medicine*, Vol. 1, Issue 7, May 2007; Braveheart Publishing. Mahwah, NJ
- “*Settling the Case.*” *Journal Of Urgent Care Medicine*, Vol. 1, Issue 6, April 2007; Braveheart Publishing. Mahwah, NJ
- “*How to Prepare for and Give a Deposition.*” *Journal Of Urgent Care Medicine*, Vol. 1, Issue 5, March 2007; Braveheart Publishing. Mahwah, NJ
- “*What to do When You Get Named in a Malpractice Suit.*” *Journal Of Urgent Care Medicine*, Vol. 1, Issue 4, February 2007; Braveheart Publishing. Mahwah, NJ
- “*How Not to Get Sued Part 2.*” *Journal Of Urgent Care Medicine*, Vol. 1, Issue 3, January 2007; Braveheart Publishing. Mahwah, NJ
- “*How Not to Get Sued Part 1.*” *Journal Of Urgent Care Medicine*, Vol. 1, Issue 2, December 2006; Braveheart Publishing. Mahwah, NJ
- “*Complications: Informed Consent and the Treatment of Minors.*” *Journal Of Urgent Care Medicine*, Vol. 1, Issue 1, October 2006; Braveheart Publishing. Mahwah, NJ
- “*Informed Consent for Urgent Care Medicine.*” *Urgent Care Medicine*, Vol. 1, Issue 1, September 2006; Quadrant HealthCom Inc. Parsippy, NJ
- *ED Legal Bulletin*, Guest Editor, AHC Media. Atlanta, GA, 2007
- *Urgent Care Alert*, Editor, AHC Media. Atlanta, GA 2006, 2007

- *ED Legal Bulletin*, Editor, AHC Media. Atlanta, GA, 2007
- *Journal of Urgent Care Medicine*. Editorial Board/ Health Law Editor, Braveheart Publishing. Mahwah, NJ 2006 to present.

## Books and Chapters

- Shufeldt, J; *Racial Disparities in Emergency Medicine*, In *Race Forward The Health Equity Guide for Employers* Edited by Sanjay Prasad, 2023
- Shufeldt, J; *Business Exit Strategy*, In *Digital Health Entrepreneurship*, Edited by Arlen Myers, Springer Nature Publishing, 2023
- Shufeldt, J; *Empathy* Novella and Screen Play, 2023
- Shufeldt, J; *Entrepreneurism RX: The Physician's Guide to Starting a Business*. Forbes /Advantage Books, Charleston, SC 2021
- Shufeldt, J; *Navigating the YouEconomy*. Outliers Publishing. Scottsdale, Arizona 2018
- Shufeldt, J; *Ingredients of Outliers: Writing*. Outliers Publishing. Scottsdale, Arizona 2017
- Shufeldt, J; *Ingredients of Outliers: Woman Game Changers*. Outliers Publishing. Scottsdale, Arizona 2014
- Shufeldt, J; *Ingredients of Outliers for Young Adults: A Recipe for Personal Achievement*. Outliers Publishing. Scottsdale, Arizona 2014
- Shufeldt, J; *Ingredients of Outliers: Law*. Outliers Publishing. Scottsdale, Arizona 2015
- Shufeldt, J; *Ingredients of Outliers: Medicine*. Outliers Publishing. Scottsdale, Arizona 2015
- Shufeldt, J; *Ingredients of Outliers: Education*. Outliers Publishing. Scottsdale, Arizona 2015
- Shufeldt, J; *Leadership YOU*. Outliers Publishing. Scottsdale, Arizona 2015
- Shufeldt J, Resnick LA, editors. *Textbook of Urgent Care Medicine*. Scottsdale, AZ: Urgent Care Press; 2014
- Shufeldt J. Vertigo. In: Shufeldt J, Resnick LA, editors. *Textbook of Urgent Care Medicine*. Scottsdale, AZ: Urgent Care Press; 2014
- Shufeldt J. Bites and Stings. In: Shufeldt J, Resnick LA, editors. *Textbook of Urgent Care Medicine*. Scottsdale, AZ: Urgent Care Press; 2014
- Shufeldt J. Neck Pain. In: Shufeldt J, Resnick LA, editors. *Textbook of Urgent Care Medicine*. Scottsdale, AZ: Urgent Care Press; 2014
- Lathrop, L Shufeldt J. Heat and Cold Emergencies. In: Shufeldt J, Resnick LA, editors. *Textbook of Urgent Care Medicine*. Scottsdale, AZ: Urgent Care Press; 2014
- Erickson, K, Shufeldt J. Needle Sticks. In: Shufeldt J, Resnick LA, editors. *Textbook of Urgent Care Medicine*. Scottsdale, AZ: Urgent Care Press; 2014
- Shufeldt J, Editor. *Textbook of Urgent Care Management*. Scottsdale, AZ: Urgent Care Press; 2014
- Shufeldt J. How to Choose the EHR. In: Shufeldt J, editor. *Textbook of Urgent Care Management*. Scottsdale, AZ: Urgent Care Press; 2014
- Shufeldt J. Writing the Business Plan. In: Shufeldt J, editor. *Textbook of Urgent Care Management*. Scottsdale, AZ: Urgent Care Press; 2014
- Shufeldt J. Hiring and Managing Medical Providers. In: Shufeldt J, editor. *Textbook of Urgent Care Management*. Scottsdale, AZ: Urgent Care Press; 2014

- Shufeldt J. Urgent Care Accreditation. In: Shufeldt J, editor. *Textbook of Urgent Care Management*. Scottsdale, AZ: Urgent Care Press; 2014
- Shufeldt J. Patient Safety. In: Shufeldt J, editor. *Textbook of Urgent Care Management*. Scottsdale, AZ: Urgent Care Press; 2014
- Shufeldt, J; *Ingredients of Outliers. A Recipe for Personal Achievement*. Outliers Publishing. Scottsdale, Arizona 2013
- Shufeldt, J; *Contract Issues for Emergency Physicians*. Co-Editor of book; authored chapter on Negotiation. EMRA Publishing. Chicago, Illinois 2007
- Shufeldt, J; *Contract Issues for Emergency Physicians*. Chapter on Negotiation. EMRA Publishing. Chicago, Illinois 2000
- Shufeldt, J; *The Basics: A Guide for Children's Emergencies*. Distinctive Publishing Corporation. Plantation, Florida 1993

## Media

- Entrepreneur Rx: Weekly podcast for healthcare entrepreneurs.
- *ScrubBrothers* World Wide Media. Radio host for internet-based medical podcast.
- *Top Doc* Belo, Channel Three TV. Produce regular segments for midday news show featuring local physicians. Designed website [www.aztopdoc.com](http://www.aztopdoc.com).
- *Your Health A to Z*. Belo, Channel Three TV. Producer and Co-Host for a sixty minute, prime-time show.
- *KTAR 620 AM*, Wrote and produced weekly segments for one hour radio show “*Top Doc*” and daily one minute “*Health Minutes*.”

## Lectures

- Arizona State University, Sandra Day O'Connor College of Law, Commencement Address, Phoenix, AZ 2024
- Arizona State University, *ASU CHS Summit: The Evolution of On-Demand Medicine: Past, Present and Future*, (Virtual) Tempe, AZ 2023
- Harvard Business School, *Venture Capital*, Boston, MA 2023
- HEAL / ASU Venture Lab, Three Decades, Scottsdale, AZ 2023
- Mayo/ASU MedTech Accelerator, *VC Funding Raising*, Phoenix, AZ 2023
- Mayo Alix School Medicine, *Healthcare Innovation and Medical Entrepreneurism*, Scottsdale, AZ 2023
- Mayo Alix School Medicine, *The Future of the Medicine and the Medical Workforce*, Scottsdale, AZ 2023
- TERI School of Advanced Studies, *Entrepreneur to VC*, New Delhi, India
- Arizona State University, MBA: *Consumer Validation*, Tempe, AZ 2022
- Northern Arizona University, Keynote Lecture Series: Three Decades, Flagstaff, AZ 2022
- State 48 Lecture Series: Startup Best Practices, Phoenix, AZ., 2021
- Arizona State University, Undergrad Honors: *Lessons From Three Decades*, Tempe, AZ 2021
- Emergency Medicine Academy: *Cutting Edge Medical Legal Issues*, Las Vegas, NV., 2021
- Emergency Medicine Academy: *How Not to Get Sued*, Las Vegas, NV., 2021
- AZ Med Tech Conference Key Note Address – *Three Decades*, Phoenix, AZ, 2021
- Telehealth Academy – Key Note Address – *The Road to the Exit*, Nashville, TN, 2021
- Innovator MD Conference: *Three Decades of Entrepreneurism*. Palo Alto, CA 2021
- Mayo Medical School - Selective. *What 30 years of Medicine has Taught Me, Disruptive Physicians, Physician Leadership, How Not to Get Sued, EMTALA*, Scottsdale, AZ 2021
- Mayo Medical School – *The Future of the Medicine and the Medical Workforce*, Scottsdale, AZ 2020

- Mayo Medical School - Selective. *What 30 years of Medicine has Taught Me, Disruptive Physicians, Physician Leadership, How Not to Get Sued, EMTALA*, Scottsdale, AZ 2020
- Mayo Internal Medicine Residency – Health Law Overview, Scottsdale, AZ 2020
- Arizona State University, Masters of Health Innovation – *Medical Malpractice*, Phoenix, AZ 2020
- Phoenix Start Up Week – *The Lean Startup*, Phoenix, AZ 2020
- Mayo Medical School – *The Future of the Medicine and the Medical Workforce*, Scottsdale, AZ 2019
- Mayo Medical School - Selective. *What 30 years of Medicine has Taught Me, Disruptive Physicians, Physician Leadership, How Not to Get Sued, EMTALA*, Scottsdale, AZ 2019
- University of Arizona EM Residency. *Contract Negotiation*, Tucson, AZ 2019
- University of Arizona EM Residency. *How Not to Get Sued and What To Do if You Do*, Tucson, AZ 2019
- Mayo Medical School – *The Future of the Medicine and the Medical Workforce*, Scottsdale, AZ 2018
- Maricopa Medical Center, Dept. of Emergency Medicine, *Medical Malpractice Prevention*, Phoenix, AZ 2018
- Mayo Medical School - Selective. *Disruptive Physicians, Physician Leadership, How Not to Get Sued, EMTALA*, Scottsdale, AZ 2018
- Arizona State University – *Errors in Medicine*. Phoenix, AZ 2018
- Arizona Society of Addiction Medicine – 10<sup>th</sup> Annual Conference. *Disruptive Physicians and Physician Coaching*. Scottsdale, AZ 2017
- San Carlos Apache Medical Center, Medical Staff Meeting. *Rocky Mountain Spotted Fever*. San Carlos, AZ 2017
- Mayo Medical School. *Disruptive Physicians, Physician Leadership, Tales from the Dark Side, EMTALA*, Scottsdale, AZ 2017
- University of Arizona EM Residency. *Contract Negotiation*, Tucson, AZ 2017
- Urgent Care Association of America National Conference. *Leadership*. Baltimore, MD 2017
- Arizona State University Master’s Degree in Health Outcomes. Lectures on *Health Care Disparities, and Medical Malpractice*, Phoenix, AZ 2017
- San Carlos Apache EMS Conference, *Pre-hospital Healthcare Law*. San Carlos, AZ 2016
- Compadre Academy. *Leadership You*, Tempe, AZ 2016
- Valley Leadership Conference, Panelist: *Health Care – Future Directions*, Phoenix, AZ 2016
- St. Joe’s Hospital and Medical Center, 10<sup>th</sup> Annual EMS Conference. *Smile you are on Candid Camera – Legal Implications to Pre-hospital Video Recording*, Phoenix, AZ 2016
- PLUS Event, Keynote Speaker: *Telemedicine – Implications for the Future*. Scottsdale, AZ 2016
- Arizona State University. *Health Care Disparities*, Phoenix, AZ 2016
- TEDx *The Question not to ask your Children* Arizona State University, Tempe AZ 2016
- Arizona State University Master’s Degree in Health Outcomes. Lectures on *HIPAA, EMTALA, Medical Malpractice and Leadership*, Phoenix, AZ 2016
- John C. Lincoln Emergency Medicine Journal Club. *HIPAA for Emergency Medicine Providers*, Phoenix, AZ 2016
- University of Arizona Medical Grand Rounds. *Lean Forward*, Tucson, AZ 2016
- Pat Tillman Foundation, Key Note Address. *In Mundo Optimum*, Chicago, IL 2015
- Urgent Care Association of America; National Conference. *Disruptive Providers*. Chicago, IL 2015
- Dignity Health Physician Leadership Development Program; Region 3, Session 4 *Disruptive Behaviors*

- Sacramento, CA 2015, 2017
- National Plasters Association; *LeadershipU: Surviving in the New Normal* Phoenix, AZ 2015
  - Dignity Health Physician Leadership Development Program; Region 2, Session 3 *Disruptive Behaviors* Scottsdale, AZ 2014
  - Arizona State University Leadership Seminar *Self-leadership for ASU Managers* Tempe, AZ 2014
  - The New Healthcare: Insurance, Prevention and Your Bottom Line: *The Business of Your Healthcare as a New Best Practice* – Panel Member. Paradise Valley, AZ 2014
  - Woman in the Mirror: A Domestic Violence Awareness Event. *Victims as Outliers: Overcoming Adversity as a Strength*. Mesa, AZ 2013
  - Changing Hands Book Store. *Ingredients of Outliers* – Book Signing and Discussion. Tempe, AZ 2013
  - Urgent Care Association of America; National Conference. *MCO Contacting*. Glendale. AZ 2013
  - Urgent Care Association of America; National Conference. *Patient Safety and Malpractice Risk Reduction*. Glendale. AZ 2013
  - Domestic Violence Class: *Ingredients for Outliers* Sandra Day O’Connor College of Law, Tempe, AZ 2013
  - Finley Farms School Presentation; *Ingredients of Outliers*. Gilbert, AZ 2013
  - Athena Health Strategic Client Forum. *Here Come the Disrupters*. Northport, Maine, 2013
  - Eduprize School Presentation; *Ingredients of Outliers*. Chandler, AZ 2013
  - Urgent Care Association of America; National Conference. *Legal and Operational Issues While Starting an Urgent Care*. Orlando. FL 2013
  - Urgent Care Association of America; National Conference. *Intimate Partner Violence*. Orlando. FL 2013
  - Urgent Care Association of America; National Conference. *How Not to Get Sued*. Orlando. FL 2013
  - Master of Public Health: *Lecture on Self-leadership*, University of Arizona, Mel and Enid Zuckerman College of Public Health, Phoenix, AZ 2013
  - Domestic Violence Class: *Ingredients for Outliers* Sandra Day O’Connor College of Law, Tempe, AZ 2013
  - Leaders Across Borders: *Lecture on Self-leadership*, University of Arizona, Mel and Enid Zuckerman College of Public Health, Phoenix, AZ 2013
  - 7<sup>th</sup> Annual EMS Conference: *Neuro Assessment; Acute Altered Mental Status*, Phoenix, AZ 2013
  - RealShare Medical Office Buildings; *Keynote Address and Q& A*. Scottsdale, AZ 2012
  - Urgent Care Association of America; National Conference. *Legal and Operational Issues While Starting an Urgent Care*. New Orleans. LA 2012
  - Urgent Care Association of America; National Conference. *Advance Financial Management: Impact of Clinical Decision Making*. New Orleans, LA 2012
  - 6<sup>th</sup> Annual EMS Conference: *Health Care Law: Preventing Pre-Hospital Medical Misadventures*, Phoenix, AZ 2012
  - Arizona Health Care Association: *Strengthening your Core*, Scottsdale, AZ 2012
  - Salon of the Senses: *Self Leadership*; Scottsdale, AZ 2012

- Metro Phoenix Chapter of the American Payroll Association: *Outliers: Reflections on Self-Leadership*, Phoenix, AZ 2012
- Sandra Day O'Connor College of Law *Strouse Award Address* Tempe, Arizona, 2012
- Urgent Care Association of America; National Conference. *Key Note Panel Wrap Up; Separating Good Versus Great*. Las Vegas, NV 2012
- Urgent Care Association of America; National Conference. *The Recognition and Treatment of Intimate Partner Violence*. Las Vegas, NV 2012
- Urgent Care Association of America; National Conference. *Legal and Operational Issues While Starting an Urgent Care*. Las Vegas, NV 2012
- Urgent Care Association of America; National Conference. *Metric Driven Management*. Las Vegas, NV 2012
- Ensign Group Key Note Address: *Outliers: Ingredients for a Great I*, Phoenix, AZ 2012
- Mayo Medical School; *Intimate Partner Violence: The Role of Physicians in Identifying, Treating, and Preventing Domestic Violence*, Rochester MN 2011
- Mayo Medical School; *Disruptive Physicians*, Rochester MN 2011
- Phoenix Business Journal; *Healthcare of the Future* (Expert Panel), Phoenix, AZ 2011
- University of Arizona Key Note Address to Alpha Epsilon Delta *Intersections: Lessons Learned Along the Path* Tucson, Arizona, 2011
- Maricopa Integrated Health System *Managing the Disruptive Provider* Phoenix, AZ, 2011
- Urgent Care Association of America; National Conference. *Legal and Operational Issues While Starting an Urgent Care*. Dallas, TX 2011
- Urgent Care Association of America; National Conference. *High Risk Issue Presenting as Back Pain*. Dallas, TX 2011
- Luke Air Force Base, 62<sup>nd</sup> Squadron "The Spikes" *Translating Fighter Pilot Attributes to the Civilian World* Litchfield Park, Arizona 2011
- Stanford Emergency Medicine Residency *Contract Analysis and Negotiating Skills for Emergency Physicians* Menlo Park, California, 2011
- Stanford Emergency Medicine Residency *Patient Safety and Risk Management in Emergency Medicine* Menlo Park, California, 2011
- Doctors Express Annual Meeting *Patient Safety and Risk Management in On-demand Medicine* Baltimore, Maryland, 2011
- Sandra Day O'Connor College of Law *Strouse Award Address* Tempe, Arizona, 2011
- W.P. Carey School of Business *Creating Change, The Evolution of an Entrepreneur* Tempe, Arizona 2011
- Urgent Care Association of America; National Conference. *Metric Driven Management*. Chicago, IL 2011
- Urgent Care Association of America; National Conference. *Risk Management*. Chicago, IL 2011
- Michigan Emergency Medicine Residency Consortium *Contract Analysis and Negotiating Skills for Emergency Physicians* Troy, Michigan, 2011
- Michigan Emergency Medicine Residency Consortium *Patient Safety and Risk Management in Emergency Medicine* Troy, Michigan, 2011
- Christ Hospital and Medical Center Emergency Medicine Residency *Contract Analysis and Negotiating Skills for Emergency Physicians* Oak Lawn, Illinois, 2011

- Christ Hospital and Medical Center Emergency Medicine Residency *Patient Safety and Risk Management in Emergency Medicine* Oak Lawn, Illinois, 2011
- ASU Master of Business Administration *Healthcare Industry Night*. Tempe, Arizona 2011
- UCLA Olive View Internal Medicine Residency *Patient Safety and Risk Management in Primary Care Medicine* Los Angeles, California 2011
- UCLA Olive View Internal Medicine Residency *Contract Analysis and Negotiating Skills for Physicians* Los Angeles, California 2011
- ALFA International The Global Legal Network Conference: *Risk Reduction in On- Demand Medicine*, Las Vegas NV 2011
- ConvUrgentCare Strategy Symposium; Key Note Address: *The Future of Health Care*, Scottsdale AZ 2011
- ConvUrgentCare Strategy Symposium; Pre-Conference Workshop: *Risk Reduction and Patient Safety*, Scottsdale AZ 2011
- Mayo Medical School; *Intimate Partner Violence: The Role of Physicians in Identifying, Treating, and Preventing Domestic Violence*, Rochester MN 2010
- Midwestern University College of Medicine; *Emergency Medicine Perspective*, Glendale, AZ 2010
- Mayo Medical School; *Overview of MD/JD Combine Program at Arizona State University College of Law*, Rochester MN 2010
- Urgent Care Association of America; National Conference. *Legal and Operational Issues While Starting an Urgent Care*. Glendale, AZ 2010
- MIT Healthcare Technology Symposium. *In Pursuit of the New New Thing in Healthcare IT*. Scottsdale, Arizona 2010
- ASU Master of Business Administration *Managing Through the Transitions*. Tempe, Arizona 2010.
- University of Arizona Key Note Address to Alpha Epsilon Delta *The Journey* Tucson, Arizona, 2009
- ASU Master of Business Administration (Evening MBA) *Entrepreneurism*. Tempe, Arizona 2009
- SEAK Conference; Non-Clinical Careers for Physicians 2009 *Entrepreneurism*. Chicago, IL 2009
- MENSA Meeting; *Entrepreneurism*, Scottsdale, AZ 2009
- Urgent Care Association of America; National Conference. *Negotiation*. Las Vegas, NV 2009
- Urgent Care Association of America; National Conference. *Legal Issues While Starting an Urgent Care*. Las Vegas, NV 2009
- Urgent Care Association of America; National Conference. *How Not to Get Sued and What to do if You Do*. New Orleans, LA 2008
- ASU Master of Business Administration (Evening MBA) *Entrepreneurism*. Tempe, Arizona 2008
- Midwestern University Doctor of Osteopathy. Lecture to 4<sup>th</sup> year DO students on *Medical Malpractice*. Glendale, Arizona 2007.
- Urgent Care Association of America; National Conference. *How Not to Get Sued and What to do if You Do*. Daytona Beach, FL 2007
- ASU Master of Business Administration (Evening MBA). *Entrepreneurism*. Tempe, Arizona 2007.
- Arizona State University Master of Business Administration/MHSA. Lecture to combined program on



*Physician Pay for Performance*. Tempe, Arizona 2007.

- AHC Media; National Web Cast and Audio Conference. *Pitfalls to Avoid When Setting Up a New Urgent Care Center*. Atlanta, GA 2006.
- Urgent Care Association of America; National Conference. *Legal Issues for the New Urgent Care Center*. Scottsdale, AZ 2006
- Crittenden Medical Insurance Conference. *Medical Malpractice Claims Lessons from the Vioxx Verdict*. Phoenix, AZ 2006
- Urgent Care Association of America; National Conference. *Health Law for Urgent Care Medicine* Lake Tahoe, NV 2006
- National Symposium: Transforming American Healthcare over the Next Decade, Pathways to Change. *Biomedical Informatics as Transformational Tools*. Panel Member; Summary and Closing Remarks. Phoenix, AZ 2006
- W.P. Carey School of Business at Arizona State University. *Welcome Address to New MBA Students*. Tempe, AZ 2006
- Midwestern University Doctor of Osteopathy. Lecture to 2<sup>nd</sup> year DO students on *Health Law*. Glendale, Arizona 2006
- Arizona State University College of Law. *Lecture on Medical Malpractice Reform*. Tempe, AZ 2006
- American Academy of Urgent Care Medicine; National Conference. *Health Law for Urgent Care Medicine*. Scottsdale, AZ 2006
- Arizona State University College of Law. *Graduation Commencement Address*. Tempe, AZ 2005
- Arizona State University Master of Business Administration/MHSA. Lecture to combined program on *Creating a Vision Culture*. Tempe, Arizona 2005
- Midwestern University Doctor of Osteopathy. Lecture to 2<sup>nd</sup> year DO students on *Health Law*. Glendale, Arizona 2005
- Midwestern University Doctor of Osteopathy. Lecture to 1<sup>st</sup> year DO students on *Health Law*. Glendale, Arizona 2004
- Arizona State University Master of Business Administration. Lecture to MBA program on *Determining the ROI for Health Care IT*. Tempe, Arizona 2004
- Arizona State University Master of Business Administration. Lecture to MBA program on *Entrepreneurism*. Tempe, Arizona 2002
- St. Joseph's Hospital & Medical Center. Advanced Trauma Life Support. Lecture on *Maternal and Pediatric Trauma; Orthopedic Trauma*. Phoenix, Arizona 2002-2007
- Emergency Medicine Oral Board Review Course. UPMC Health System, Pittsburgh, Pennsylvania. Lectures during *Oral Board Review Course*. Hilton Head, South Carolina 2001, 2002
- National Native American Emergency Medicine Service Meeting. Lectures on *Neuro Trauma, Multi-system Trauma, Environmental Emergencies, Chest and Abdominal Emergencies*. Las Vegas, Nevada 2000-2002
- Society of Academic Emergency Medicine. 2000 SAEM Meeting, Emergency Medicine Residents Association. Lectures on *Contracting and Entrepreneurism in Emergency Medicine*. San Francisco, California 2000
- American College of Emergency Physicians. 1999 Scientific Assembly, Lectures entitled *Case Studies in Neurological Emergencies; In Pursuit of Revenue: Innovative Ways to Support Your Department's*

*Bottom Line. Moderator, ACEP Research Forum. Las Vegas, Nevada 1999.*

- Casa Grande Regional Medical Center. Lectures regarding *Emergency Medicine Myths and Realities* and *Neuro Trauma*. Casa Grande, Arizona 1999
- Native American Air Ambulance. Numerous lectures, including: *Neurological Emergencies; Neuro Trauma; Cardiovascular and Respiratory Emergencies; Trauma and Burn; and Environmental Emergencies*. Mesa, Arizona 1999-2005
- American College of Emergency Physicians. EM Connection National Conference, Lectures regarding: *Employee versus Independent Contractor Status; Democracy in Small Emergency Medicine Groups; and Getting and Keeping that Contract*. New Orleans, Louisiana 1999
- Illinois College of Emergency Medicine. *Board Review Course: Neuro and Cervical Spine Trauma*. Chicago, Illinois 1993-2001
- Casa Grande Regional Medical Center. Lectures regarding: *Head Injury; and Emergencies Indigenous to the Southwest*. Casa Grande, Arizona 1995 – 1998
- Maricopa Medical Center. Emergency Medicine Conference, Lectures on: *Entrepreneurism in Emergency Medicine; Business Aspects of Emergency Medicine; Random Walk, The Basics of Investing; and Neuro and Cervical Spine Trauma*. Phoenix, Arizona 1997
- Christ Hospital and Medical Center. Emergency Medicine Conference, Lecture *The Basics of Investing*. Chicago, Illinois 1996
- Casa Grande Regional Medical Center. EMS Conference, Lecture on *Pediatric Emergencies*. Casa Grande, Arizona 1995
- Samaritan Airevac. Aero-Medical Symposium. Lecture on *Chest Trauma*. Phoenix, Arizona 1992, 1994